PORTFOLIO MONDAYS · STEALABLE ONE-PAGER

One-Page Portfolio Dependency View

Put every dependency that crosses a project boundary on one page, with one owner and an honest confidence call.

From *The Risks That Live Between Projects*, a Portfolio Mondays episode on Portfolio Intelligence. Watch the episode

The view

One row per dependency that crosses a project boundary. Keep it boring.

Provider team, platform, or vendor window	**Consumer** which project needs it	**Date needed** when the consumer breaks without it	**Owner** one name	**Confidence** high / medium / low

Two rules

- [ ] Every cross-item dependency has one owner. If two people own it, nobody owns it.
- [ ] Anything marked low confidence goes to the monthly portfolio review as a decision, not status: protect the date, move capacity, or accept the slip.

> If it crosses projects, it gets a row, or it gets named at the next review. No silent exceptions.

Checklist

- [ ] Pull every open project RAID into one place this week.
- [ ] Tag anything that crosses a boundary: shared people, shared platforms, handoffs, sequencing, shared assumptions.
- [ ] Give each cross-item dependency one owner. One name.
- [ ] Mark confidence. Send every low to the next portfolio review as a decision, not as status.
- [ ] Pin the view next to the operating rhythm, and refresh it before each monthly review.

AI can scan logs for shared names, systems, and dates, draft the view, and flag collisions. Humans assign owners, set confidence, and make the call.

Worked example (fictional)

All green, then the shared identity platform team slips three weeks. One provider, three consumers, one page.

Provider team, platform, or vendor window	**Consumer** which project needs it	**Date needed** when the consumer breaks without it	**Owner** one name	**Confidence** high / medium / low
Identity platform team	Legacy auth patch window	In 4 weeks	Security lead	Medium
Identity platform team	Compliance training portal refresh	In 6 weeks	Portal lead	**Low** (dropped after the slip)
Identity platform team	Partner API gateway cutover	In 8 weeks	Gateway lead	Medium

> At the monthly review the room decides: protect the patch window and slip the portal, move two people onto the identity team for three weeks, or accept amber on the gateway and log it. Each call goes in the decision log with an owner and a next check.